

# Legal Tech Resources

A Curated Guide to the People,  
Publications, Events, and Tools  
Shaping Legal Technology

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Colin S. Levy

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### About the Author

## Colin S. Levy

Colin S. Levy is a legal technology advocate, writer, and advisor who works at the intersection of law, technology, and business. With experience spanning in-house legal roles, legal technology companies, and legal operations, he brings a practical perspective to how legal teams can adopt and govern emerging technologies responsibly.

Colin writes and speaks extensively on legal innovation, artificial intelligence in legal practice, and the evolving role of legal professionals in a technology-driven landscape. His work focuses on helping legal teams move beyond the hype cycle to make sound, informed decisions about the tools they use and the workflows they build.

He is a regular contributor to publications covering legal technology and operations, and advises organizations on responsible AI adoption, legal operations strategy, and the practical governance frameworks that make innovation sustainable.

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# Part One

Why This Guide Exists

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## Navigating the Landscape

Legal technology is not a niche topic anymore. It touches every corner of legal practice, from how law firms manage documents and bill clients to how corporate legal departments handle contracts, compliance, and risk. AI has accelerated this shift dramatically, but the broader transformation has been building for years through developments in cloud computing, data analytics, workflow automation, and legal operations as a discipline.

The challenge for anyone trying to learn about this space is not a lack of information. It is the opposite. There are hundreds of vendors, dozens of conferences, a constant stream of blog posts and newsletters, and a growing library of books and academic research. Sorting the signal from the noise takes time that most legal professionals do not have.

This guide is designed to help. It collects the people, publications, events, organizations, books, and key documents that consistently provide the most useful, credible, and practical information about legal technology. It is not exhaustive. It is curated, based on years of working in this space and observing what actually helps people make informed decisions.

## How to Use This Guide

This guide is organized by resource type rather than by topic because most people already know what kind of resource they are looking for. If you want to listen to something on your commute, go to the podcasts section. If you need to understand the regulatory landscape, go to key documents and guidance. If you want to know who is worth following on LinkedIn, start with the people section.

### **A Starting Point, Not a Destination**

No guide can substitute for direct engagement with the community. The people, organizations, and events listed here are entry points. The real learning happens when you start attending events, joining conversations, and testing tools in your own workflows. Use this guide to find your starting point, then go deeper.

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# Part Two

People to Follow

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Legal technology is shaped as much by individuals as by institutions. The people listed here have built reputations for providing thoughtful, practical insights rather than vendor-driven hype. Following their work is one of the fastest ways to develop informed views about what is happening in the space and why it matters.

## Strategists and Practitioners

### Casey Flaherty

*Partner, Baretz+Brunelle (formerly LexFusion)*

One of the most rigorous thinkers in legal operations and technology strategy. Flaherty's work focuses on how law firms and corporate legal departments actually adopt technology rather than how they say they do. His "Legal Tech Audit" exposed the gap between what firms claim about technology proficiency and what they can demonstrate, and his influence shapes how major buyers evaluate vendors and design technology stacks.

### Mary O'Carroll

*Chief Community Officer, Ironclad; Co-founder, CLOC*

O'Carroll built the legal operations function at Google over thirteen years into a model for the industry and co-founded the Corporate Legal Operations Consortium (CLOC), which has become the leading professional community for legal operations. Now at Ironclad, she continues to bridge technology, process design, and the business of legal services delivery.

### Monica Zent

*Founder and CEO, ZentLaw*

A pioneer in the alternative legal services provider (ALSP) space, Zent founded ZentLaw in 2002 and has been at the forefront of integrating technology into legal service delivery ever since. Her firm was among the first to adopt AI-powered tools for clause generation and contract automation. Named Silicon Valley Woman of Influence (2023) and ILTA Entrepreneur of the Year (2019), she brings a practitioner's lens to legal innovation.

### Nicole Bradick

*Global Head of Innovation, Factor (formerly Theory and Principle)*

Bradick is a leading voice on human-centered design in legal technology. After founding Theory and Principle, a legal tech design and development firm, she now leads global innovation at Factor. Her perspective is valuable because it focuses on why legal technology projects fail at the adoption stage and how to design tools people actually use.

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## Academics and Researchers

### **Professor Daniel Martin Katz**

*Illinois Tech, Chicago-Kent College of Law*

Katz sits at the intersection of law, data science, and computational research. His work on predictive analytics and computational law has influenced how law schools train students to work with AI and how legal professionals think about data-driven decision-making. He is one of the few academics whose research directly informs both practice and product development.

### **Ari Kaplan**

*Founder, Ari Kaplan Advisors; Industry Analyst and Podcast Host*

One of the most respected researchers in legal technology, Kaplan conducts in-depth interviews and quantitative studies that reveal how corporate legal departments and law firms are actually adopting technology. His Reinventing Professionals podcast and advisory work provide rare, honest visibility into real-world adoption patterns rather than vendor-sponsored optimism.

### **Professor Harry Surden**

*University of Colorado Law School*

Surden's work focuses on AI and law, including his widely cited 2024 paper on ChatGPT, large language models, and their implications for legal practice. His writing is notable for making complex AI concepts accessible to legal audiences without oversimplifying.

### **Professor Daniel Linna**

*Northwestern Pritzker School of Law*

Linna focuses on legal services innovation, data analytics, and access to justice. He directs the Law and Technology Initiative at Northwestern and regularly collaborates with legal organizations on practical innovation projects.

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## **Journalists and Content Creators**

### **Bob Ambrogi**

*LawSites (LawNext) blog; LawNext podcast; Legaltech Week podcast*

Ambrogi has been covering legal technology for over two decades and is arguably the most influential journalist in the space. His LawSites blog (now at LawNext.com) provides detailed product reviews and trend analysis, and his LawNext podcast features interviews with founders, practitioners, and thought leaders. If you follow one person in legal tech media, this is the one.

### **Zach Abramowitz**

*Founder, ReplyAll; Co-host, Non-Eventcast*

Abramowitz brings a distinctive voice to legal tech media, combining sharp analysis with accessible writing. His coverage spans startups, venture funding, and the business side of legal

technology. His conference coverage and industry commentary are consistently useful for understanding market dynamics.

### **Cat Casey**

*Chief Growth Officer, Reveal; Author, AI in Legal Tech*

One of the most recognizable voices in e-discovery and legal AI. Known as "The TechnoCat," Casey brings over twenty years of experience at the intersection of AI, forensics, and legal work. Her 2024 book *AI in Legal Tech* (Wiley) examines how generative AI is transforming legal practice, ethics, and careers. She provides practical guidance on how legal teams can use automation responsibly.

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## **AI and Innovation Leaders**

### **David Wakeling**

*Head of Markets Innovation Group, A&O; Shearman*

Wakeling leads one of the most advanced legal innovation teams at a global law firm. He has overseen pioneering AI collaborations, including the firm's high-profile partnership with Harvey, and operates at the forefront of agentic AI, workflow automation, and legal data engineering.

### **David Cunningham**

*Chief Innovation Officer, Reed Smith*

Cunningham oversees Reed Smith's integrated innovation program and its legal technology venture, Gravity Stack. His work combines data, technology products, and shared services in a model that other firms are studying closely.

### **Ilona Logvinova**

*Global Chief AI Officer, Herbert Smith Freehills Kramer*

One of the first lawyers appointed to a dedicated Chief AI Officer role at a major global firm, Logvinova is responsible for AI strategy, governance, and client solutions. Her position signals how seriously leading firms are taking AI governance as a strategic function.

### **Lucy Endel Bassli**

*Author and Legal Operations Strategist; Former VP of Legal, Microsoft*

Bassli spent over a decade leading legal operations and technology adoption at Microsoft before becoming a leading author and speaker in the legal innovation space. Her book *The Simple Guide to Legal Innovation* remains a go-to introduction for lawyers entering the field, and her practical approach to change management resonates with in-house teams.

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# Part Three

Publications, Blogs, and Newsletters

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## Blogs and Online Publications

### LawSites / LawNext

*lawnext.com | Bob Ambrogi*

The most comprehensive and consistently updated source of legal tech news, product reviews, and trend analysis. Ambrogi's detailed coverage of new tools, funding rounds, and industry developments has made this an essential daily read for anyone in the space.

### 3 Geeks and a Law Blog

*geeklawblog.com | Toby Brown, Casey Flaherty, Greg Lambert, and others*

A long-running blog covering legal technology, knowledge management, pricing, and innovation from the perspective of practitioners working inside large firms. The writing is accessible, opinionated, and grounded in real-world experience. The accompanying podcast, The Geek in Review, is equally valuable.

### Artificial Lawyer

*artificiallawyer.com*

One of the earliest and most focused publications on AI in legal practice. Artificial Lawyer covers product launches, market analysis, and the broader implications of automation for the legal profession. The coverage tends to be global in scope, which provides useful perspective beyond the U.S. market.

### Legal IT Insider (The Orange Rag)

*legaltechnology.com*

A leading news source for legal technology product launches, enterprise deployments, and vendor developments. Particularly strong on enterprise legal technology decisions at large law firms and the business side of legal tech.

### Law Technology Today

*American Bar Association*

The ABA's legal technology publication offers practical tips, product overviews, and analysis aimed at a broad audience of practicing lawyers. Useful for understanding how mainstream bar associations are framing technology adoption.

### Above the Law

*abovethelaw.com | Legal tech coverage*

While Above the Law covers the legal industry broadly, its legal technology coverage, including columns by Bob Ambrogi, provides useful commentary on how technology developments affect law firms, in-house teams, and legal careers.

## Newsletters

### **The Brainyacts**

*Professor John Nay, University of Richmond School of Law*

A focused newsletter on generative AI in legal services. Written by a law professor, it provides thoughtful analysis that bridges academic research and practical application, with attention to ethics and governance questions that vendor-focused publications sometimes skip.

### **Legaltech Week Newsletter**

*Bob Ambrogi*

A weekly digest of legal technology news curated by the most experienced journalist in the space. Useful for staying current without having to monitor multiple sources daily.

### **CLOC Newsletter**

*Corporate Legal Operations Consortium*

CLOC's regular communications cover legal operations trends, technology adoption data, community events, and professional development opportunities. Particularly valuable for in-house legal operations professionals.

### **Law360 Legal Tech Newsletter**

*Law360 (LexisNexis)*

Professional-grade coverage of legal technology developments, funding, and regulatory changes. Requires a subscription but provides detailed reporting that free sources often cannot match.

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## Industry Reports and Surveys

### **ACC/Everlaw Annual Legal Technology Survey**

*Association of Corporate Counsel and Everlaw*

An annual survey tracking generative AI adoption, spending patterns, and attitudes in corporate legal departments. The 2025 edition surveyed 657 in-house professionals and documented the doubling of active AI use from 23% to 52% in a single year. One of the most cited data sources in the legal tech space.

### **CLOC State of the Industry Report**

*Corporate Legal Operations Consortium*

CLOC's annual report captures data from nearly 200 organizations across 14 countries and more than 15 industries, offering benchmarks on legal department structure, technology adoption, AI implementation, and budget allocations. Essential reading for anyone building a business case for technology investment.

## **ABA Legal Technology Survey Report**

*American Bar Association*

The ABA's annual survey tracks technology adoption across law firms of all sizes, covering everything from basic practice management to AI adoption. The data is especially useful for understanding how smaller firms differ from larger ones in their technology approaches.

## **Gartner Legal Technology Predictions**

*Gartner Research*

Gartner's analyst predictions shape enterprise technology strategy. Their forecasts on AI agent adoption, CLM market evolution, and corporate AI policy formation are widely cited and influence vendor roadmaps and buyer decisions. Notable 2025 predictions include 40% of enterprise applications featuring AI agents by 2026 and 80% of organizations formalizing AI governance policies.

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# Part Four

Podcasts

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Podcasts have become one of the most accessible ways to stay current on legal technology. The best legal tech podcasts combine expert interviews with practical analysis, and most release episodes weekly, making them easy to integrate into a regular routine.

## Essential Listening

### LawNext

*Host: Bob Ambrogi | Weekly*

The most comprehensive legal technology podcast. Ambrogi interviews founders, practitioners, academics, and industry leaders with the depth that comes from decades of covering the space. Episodes cover new product launches, industry trends, regulatory developments, and access to justice initiatives. Start here.

### The Geek in Review

*Hosts: Greg Lambert and Marlene Gebauer | Weekly | 300+ episodes*

A long-running podcast focused on technology, AI, and innovation in the legal industry. Lambert and Gebauer bring the perspective of knowledge management and innovation professionals working inside large firms. The show covers everything from AI tools to organizational change management.

### Technically Legal

*Host: Chad Main | Biweekly*

Features in-depth interviews with legal technology innovators, covering both the technology itself and the business and implementation challenges that determine whether tools actually get adopted. Main's background as a practicing attorney and tech company founder gives the interviews useful practical grounding.

### Legaltech Week

*Host: Bob Ambrogi | Weekly roundup*

A weekly roundtable discussion among legal technology journalists reviewing the most significant news, product launches, and industry developments. Useful for getting a fast, curated overview of what happened in legal tech each week.

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## Specialized Shows

### ILTA Voices

*International Legal Technology Association*

Produced by ILTA, covering topics relevant to legal technology professionals in law firms and corporate legal departments. The association's membership base gives the show access to

practitioners who are implementing technology at scale.

### **The Legal Tech Startup Focus Podcast**

*Host: Charlie Uniman*

A unique podcast focused specifically on the business side of legal technology startups. Episodes cover startup management, funding, pricing models, and go-to-market strategy, making it useful for entrepreneurs, investors, and buyers who want to understand the vendor landscape from the inside.

### **Evolve the Law**

*Host: Ian Connett*

Covers the intersection of legal practice and emerging technology through interviews with technologists, practitioners, and thought leaders. Good for exploring how broader technology trends affect legal work.

### **The Legal Helm**

*Host: Bim Dave*

Explores how AI and technology are affecting law firms specifically, featuring legal professionals, tech innovators, and entrepreneurs. Useful for firm-side practitioners thinking about technology strategy.

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# Part Five

Books

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Books provide depth that blogs and podcasts cannot. The titles below offer frameworks for thinking about legal technology, not just descriptions of individual tools. Several have become standard references in legal innovation and education programs.

## Foundational Texts

### **The Legal Tech Ecosystem: Innovation, Advancement & the Future of Law Practice**

*Colin S. Levy | Ramses House Publishing, 2022*

A comprehensive survey of legal workflows and the evolution of legal technology solutions, covering key areas including data management, e-discovery, contract automation, and artificial intelligence. The book emphasizes both technological tools and the human factors that determine whether digital transformation succeeds in legal organizations. A practical roadmap for understanding how different legal tech categories fit together.

### **Handbook of Legal Tech**

*Edited by Colin S. Levy | Globe Law and Business, 2023*

A comprehensive collection featuring contributions from leading figures across the legal tech space. Each chapter covers a key area of legal technology, including automation, contract management, blockchain, artificial intelligence, and legal analytics. Useful both as a reference and as a structured introduction to the breadth of the field.

### **The Cambridge Handbook of Lawyering in the Digital Age**

*Larry A. DiMatteo et al. | Cambridge University Press, 2021*

An academic treatment examining the legal profession's transformation through technology, with perspectives from practitioners, academics, and legal tech companies across multiple legal systems. Valuable for anyone interested in how different jurisdictions are approaching the same challenges.

### **The LegalTech Book**

*Susanne Chishti, Sophia Adams Bhatti, et al. | Wiley, 2020*

Aimed at investors, entrepreneurs, and professionals at the intersection of law, technology, and finance. The book covers market dynamics, investment patterns, and emerging business models in legal technology. Useful for understanding the commercial side of the industry.

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## AI and Legal Practice

### **AI For Lawyers**

*Noah Waisberg and Alexander Hudek | Wiley, 2021*

A practical guide to how AI can improve legal operations, written for lawyers rather than technologists. The book covers key concepts, use cases, and implementation considerations without requiring a technical background.

### **AI in Legal Tech: How Generative AI Is Transforming Legal Technology and the Practice of Law**

*Cat Casey | Wiley, 2024*

A practical examination of the risks and opportunities presented by generative AI in the legal sector. Casey walks readers through generative AI's impact on the practice of law, legal ethics, and legal careers, drawing on her extensive experience in e-discovery and legal AI implementation. Essential reading for practitioners grappling with AI adoption.

### **AI and the Law: A Handbook**

*International Contributors | 2024*

Written by international experts, this handbook covers the complex relationship between AI and law, including the EU AI Act, AI-specific liability, data protection, intellectual property, contracting, antitrust, criminal law, and cybersecurity. Particularly useful for understanding the global regulatory landscape.

### **ChatGPT, Artificial Intelligence (AI) Large Language Models, and Law**

*Harry Surden | 2024 (available online, free)*

A widely cited academic paper explaining how LLMs work, their capabilities and limitations in legal contexts, and the ethical considerations they raise. Notable for being accessible, current, and freely available.

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## **Practice and Innovation**

### **The Legal Team of the Future**

*Adam Curphey | 2022*

Introduces a 'Law+' model for the profession comprising sixteen skills across four quadrants: Law+People, Law+Business, Law+Change, and Law+Technology. Useful for anyone thinking about how legal teams need to evolve their capabilities.

### **The Simple Guide to Legal Innovation**

*Lucy Endel Bassli | ABA, 2020*

An accessible introduction to the legal innovation ecosystem, covering legal operations, key innovation concepts, and practical guidance for lawyers beginning their innovation journey. A good starting point for those new to the field.

### **The Tech Contracts Handbook**

*David W. Tollen | Third Edition*

A practical guide to cloud computing agreements, software licenses, and IT contracts. While not a legal tech innovation book per se, it is essential reading for anyone negotiating or managing the technology agreements that underpin legal tech deployments.

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# Part Six

## Organizations and Communities

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Legal technology is a community-driven space. The organizations listed here provide professional development, networking, research, and frameworks that help legal professionals navigate technology decisions. Membership or engagement with at least one of these organizations is one of the best investments a legal technology professional can make.

## Professional Associations

### **ILTA (International Legal Technology Association)**

*iltanet.org*

The leading membership organization for legal technology professionals, particularly those working in law firms and corporate legal departments. ILTA provides peer-curated educational content, networking opportunities, and community resources. Its annual conference, ILTACON, is one of the most important events in the legal tech calendar. The organization is volunteer-led and peer-powered, which gives its programming a practitioner focus that vendor-organized events often lack.

### **CLOC (Corporate Legal Operations Consortium)**

*cloc.org*

The leading professional community for legal operations professionals. CLOC's annual Global Institute draws over 2,100 attendees from more than 20 countries. The organization's State of the Industry Report provides essential benchmarking data, and the CLOC Academy offers structured professional development across legal operations disciplines including technology adoption, data analytics, and change management.

### **ACC (Association of Corporate Counsel)**

*acc.com*

While ACC serves the in-house counsel community broadly, its legal operations programming has grown significantly. ACC launched Legal Ops Con in 2024 as its first event focused exclusively on legal operations and revisited its Legal Operations Maturity Model in 2025 through a comprehensive webinar series. ACC also publishes influential research on corporate AI adoption, including the widely cited ACC/Everlaw survey.

### **ABA Center for Innovation**

*American Bar Association*

The ABA's innovation initiative focuses on advancing legal services delivery. The Center connects legal professionals with resources on technology, innovation, and access to justice. The ABA also publishes influential ethical guidance on AI use, including Formal Opinion 512.

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## Academic and Research Centers

### **Stanford CodeX: The Stanford Center for Legal Informatics**

*Stanford Law School*

One of the leading academic centers for computational law and legal technology research. CodeX hosts the annual FutureLaw conference and maintains the Legal Tech Index, a comprehensive database of legal technology companies that is useful for market research and competitive analysis.

### **The Legal Design Lab**

*Stanford Law School / d.school*

Margaret Hagan's Legal Design Lab applies design thinking to legal services. The lab's work on access to justice, legal process design, and user-centered legal technology has influenced both academic thinking and product development.

### **Northwestern Pritzker School of Law: Law and Technology Initiative**

*Daniel Linna, Director*

Focuses on legal services innovation, data analytics, and the application of technology to improve access to justice. The program combines academic research with practical collaboration with legal organizations.

### **Suffolk University Law School: Legal Innovation and Technology Institute**

*Suffolk Law*

One of the earliest law schools to build a dedicated legal technology curriculum. Suffolk's program includes a Legal Innovation and Technology concentration and a Legal Technology and Operations certificate, providing a model for how legal education can integrate technology training.

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# Part Seven

Conferences and Events

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Conferences remain one of the best ways to learn about legal technology, build relationships, and understand the market. The events below represent the most established and useful gatherings in the space. Many offer virtual attendance options, but the in-person networking is a significant part of the value.

## Major Annual Conferences

### **ILTACON**

*International Legal Technology Association | Annual, August*

One of the most comprehensive legal technology conferences globally. ILTACON draws legal technology professionals from law firms, corporate legal departments, and government. The content is peer-curated rather than vendor-driven, and the five-day format includes educational sessions, hands-on training, and deep-dive workshops. ILTACON 2025 was held in National Harbor, Maryland; ILTACON 2026 moves to Nashville. If you attend one legal tech conference a year, this is the one to prioritize.

### **CLOC Global Institute**

*Corporate Legal Operations Consortium | Annual, May*

The premier gathering for legal operations professionals, drawing over 2,100 attendees from more than 20 countries. The 2025 institute featured over 85 sessions and workshops exploring AI, process optimization, and legal operations strategy. The CLOC Academy, held concurrently, provides structured professional development. CLOC's 2026 Global Institute moves to Chicago.

### **Legalweek**

*ALM | Annual, late January/early February, New York City*

The largest legal technology tradeshow in the United States. Legalweek features 400+ speakers, workshops, TED-style talks, and an extensive exhibit hall at the Javits Center. The event covers legal automation, e-discovery, data science, privacy, and practice management. The scale makes it useful for both learning and evaluating vendors.

### **Relativity Fest**

*Relativity | Annual, October, Chicago*

Focused on e-discovery and data management, Relativity Fest brings together legal and technology professionals to explore best practices, emerging tools, and the evolving regulatory landscape for electronically stored information. Essential for litigation support and e-discovery professionals.

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## Regional and Specialized Events

## **ClioCon (Clio Cloud Conference)**

*Clio | Annual*

Hosted by practice management platform Clio, ClioCon focuses on firm growth, client experience, and technology for small and mid-size firms. The Legal Trends Report, released annually at ClioCon, provides useful benchmarking data on firm operations.

## **CLOC Europe Summit**

*Corporate Legal Operations Consortium | Annual, London*

A focused, interactive one-day event bringing together legal operations professionals, innovative lawyers, and technologists from across Europe. Good for understanding how legal technology adoption differs outside the U.S. market.

## **Legal Geek Conference**

*Legal Geek | Annual, London*

Known for its startup-friendly atmosphere and fresh perspectives on legal innovation. Legal Geek brings together legal professionals, tech entrepreneurs, and investors in a format that encourages cross-pollination between the legal and technology communities.

## **ACC Annual Meeting**

*Association of Corporate Counsel | Annual, October*

While not exclusively focused on technology, ACC's annual meeting includes significant legal technology and legal operations programming. The in-house counsel audience makes it useful for understanding technology demand from the buyer's perspective.

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# Part Eight

Key Documents and Guidance

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Understanding the regulatory and ethical framework for legal technology, particularly AI, requires familiarity with specific documents and guidance. The resources below represent the most important and widely cited authorities as of early 2026.

## Bar Association Guidance

### ABA Formal Opinion 512

*American Bar Association | July 2024*

The ABA's first formal ethics opinion addressing generative AI. Opinion 512 covers six areas of ethical concern: competence (Model Rule 1.1), confidentiality (Model Rule 1.6), client communication (Model Rule 1.4), candor toward the tribunal (Model Rules 3.1 and 3.3), supervisory responsibilities (Model Rules 5.1 and 5.3), and reasonable fees. It establishes that lawyers bear full responsibility for AI-assisted work and must understand how these tools function. This is the foundational document for AI ethics in U.S. legal practice.

### State Bar AI Guidance

*Various state bar associations | 2023 - present*

Multiple state bars have issued guidance on AI use in legal practice, including California, Florida, New York, and others. These opinions generally align with ABA Opinion 512 but sometimes include jurisdiction-specific requirements. The RAILS AI in Courts Tracker ([rails.legal](https://rails.legal)) provides a comprehensive, regularly updated map of court orders and local rules addressing AI disclosure.

### Federal Court Standing Orders on AI

*Various U.S. District Courts | 2023 - present*

More than 300 federal judges have issued standing orders requiring disclosure or certification regarding AI use in court filings. These orders vary in scope and requirements but collectively signal the judiciary's expectation that attorneys take responsibility for AI-generated content. Bloomberg Law and the RAILS Tracker maintain comparison tables of these orders.

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## Regulatory Frameworks

### EU AI Act

*European Union | Core provisions effective August 2, 2026*

The world's first comprehensive AI regulation. The EU AI Act classifies AI systems by risk level, with AI used in the administration of justice designated as high-risk. High-risk systems require risk management, data governance, technical documentation, human oversight, and conformity assessments. Maximum penalties reach 35 million euros or 7% of global annual turnover. The regulation's extraterritorial scope means any organization whose AI systems affect EU residents must comply.

### **Colorado AI Act**

*State of Colorado | Effective June 30, 2026*

The first U.S. state law specifically addressing algorithmic discrimination in high-risk AI systems. Requires deployers to exercise reasonable care to avoid algorithmic discrimination, conduct impact assessments, maintain documentation, and provide transparency to affected individuals. A significant reference point for state-level AI regulation in the United States.

### **NYC Local Law 144**

*New York City | Effective 2023*

Requires annual bias audits of automated employment decision tools (AEDTs), advance notice to job candidates, and public posting of audit summaries. One of the earliest and most specific local regulations addressing AI bias in hiring and promotion decisions.

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## **Industry Standards and Benchmarks**

### **CLOC Legal Operations Maturity Model**

*Corporate Legal Operations Consortium*

A widely used framework for assessing the maturity of a legal department's operations across 14 functional areas. ACC revisited the model in 2025 through a comprehensive webinar series. Useful for benchmarking your organization and identifying areas for improvement.

### **CLOC AI Governance Framework**

*Corporate Legal Operations Consortium*

CLOC's framework for governing AI use in legal operations, covering evaluation, deployment, monitoring, and risk management. Provides a practical starting point for organizations developing AI governance policies.

### **Clio Legal Trends Report**

*Clio | Annual*

An annual report based on aggregated, anonymized data from Clio's user base of law firms, covering utilization rates, billing practices, client intake patterns, and technology adoption. Particularly useful for small and mid-size firms benchmarking their operations.

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## Final Thoughts

The legal technology landscape can feel overwhelming, and that is partly by design. Vendors have an incentive to create urgency. Conference organizers have an incentive to multiply sessions. Publishers have an incentive to produce content volume. The result is an information environment where more is not always better.

The resources in this guide were selected because they consistently provide useful, credible information rather than hype. But no curated list stays current forever. The legal technology space is evolving rapidly, and the best resources five years from now may not exist yet.

The most important resource is not a publication, a podcast, or a conference. It is a community of practitioners who are willing to share what they have learned, including what has not worked. Every organization listed here provides access to that community in some form. The learning that matters most happens in the conversations that follow the keynotes, in the comment threads below the blog posts, and in the working groups that tackle real problems together.

Start with what interests you. Go deeper where it matters for your work. And share what you learn with others. The legal technology community is better when more people contribute their experience and their perspective.